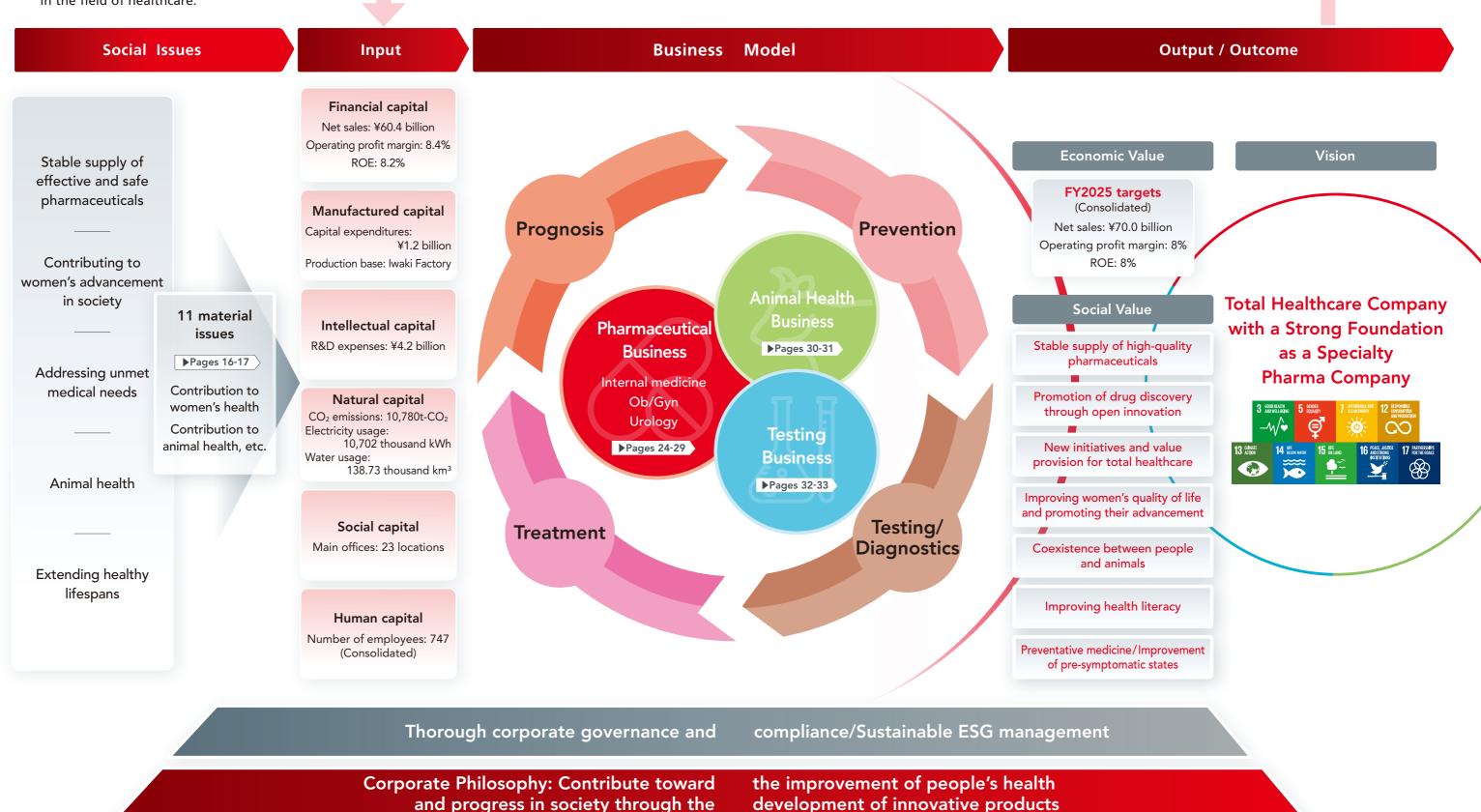
## Value Creation Process

ASKA Pharmaceutical Holdings aims to become a total healthcare company with a strong foundation as a specialty pharma company through its pharmaceutical business, animal health business, and hormone testing business, based on ASKA's DNA, the source of its growth for over 100 years. Through this value creation cycle, we will contribute to the resolution of social issues in the field of healthcare.



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